A BIG THANKS!

407 Fulton St. Indianapolis, IN 46202  |  www.buildingtomorrow.org/

FINANCIALS

Revenue
- Contributions: Restricted Contributions $227,087, Unrestricted Contributions $579,421
- Investment Income $3,121
- Total Revenue and Support $809,628

Expenses
- Program Expenses in Uganda:
  - School Construction $227,087
  - Ugandan Operations $85,358
  - Total Program Expenses in Uganda $312,445
- Support Expenses:
  - US Program Support $261,292
- Total Expenses $573,737

Change in net assets
- Change related to unrestricted funds $235,891
- Change related to temporarily restricted funds $55,919
- Total change in net assets $291,810

Net assets at the beginning of the year $533,655
- Net assets at the end of the year $825,465

Assets
- Cash $823,857
- Net fixed assets $7,383
- Total Assets $831,240

Liabilities & Net Assets
- Liabilities:
  - Accounts payable and accrued expenses $5,776
- Net Assets:
  - Unrestricted $460,024
  - Temporarily Restricted $365,441
  - Total net assets $825,465

- Total liabilities and net assets $831,240

*These statements have not been audited.

BOARD OF DIRECTORS
- Jean Blackwell: Ret. Executive VP of Corporate Responsibility, Cummins
- Dennis Charles: Principal, Charles E Madden & Co
- Liana Cramer: Student, University of Notre Dame
- Tony Downs: Executive Director – Global HR Services, Cummins
- Bob Hunter: NeoQuest Consulting Group
- Randy Kaltenmark: Partner, Barnes & Thornburg
- Paul Knapp: Board Chairman + CEO, Young & Laramore
- Sue Moore: RN, The Moore Foundation
- Elizabeth Schlueter: Chief Family Office Strategist, Oxford Financial Group, Ltd.
- George Srour: BT Founder & Chief Dreamer
- Michael Stayton: Ret. President & CEO, United States Infrastructure Company
- James Morris: Honorary Board Member + Former World Food Programme Dir.
- Archbishop Desmond Tutu: Honoray Board Chairman + Archbishop Emeritus of South Africa

PARTNERS, DONORS + FRIENDS
Visit buildingtomorrow.org/recap for a complete list!
We've learned a lot in seven years. And in that time, we've compiled our knowledge—successes, failures, learning experiences—into a comprehensive guide detailing the who, what, why, when, where, and how in which we work; what we've come to call, the BT Blueprint. With this tool in hand, we have the opportunity to streamline and scale our work like never before.

Rural public education—access to and quality of—remains one of the biggest challenges facing the post-2015 international development agenda. In our experience, the best and only true opportunity to combat this lies in building the capacity of a school’s leadership. With support from training partners and the launch of a fellowship program in 2014, we’re working to do just that.

At a parents’ meeting in Mabaale, all were asked to raise their hands if they’d made a commitment—anything from food to labor—in support of the new school in which they were gathered. Every hand in the crowded room shot up. Grandmothers pledged to help make lunch, mothers talked of changing uniforms and fathers of landscaping the school’s grounds before each term. There was a palpable excitement in the air—the kind that lends credence to our new tagline “we’re not just building schools anymore.”

We’re partnering, empowering, innovating, sharing and learning every step of the way as we work to provide access to a quality education for hard-to-reach students and communities across Uganda.
FINANCIALS as of December 31, 2013

**Revenue**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$227,087</td>
</tr>
<tr>
<td>Restricted Contributions</td>
<td></td>
</tr>
<tr>
<td>Unrestricted Contributions</td>
<td>$579,421</td>
</tr>
<tr>
<td>Investment Income</td>
<td>$3,121</td>
</tr>
<tr>
<td><strong>Total Revenue and Support</strong></td>
<td>$809,628</td>
</tr>
</tbody>
</table>

**Expenses**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Program Expenses in Uganda</td>
<td></td>
</tr>
<tr>
<td>School Construction</td>
<td>$227,087</td>
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<tr>
<td>Ugandan Operations</td>
<td>$85,358</td>
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<td><strong>Total Program Expenses in Uganda</strong></td>
<td>$312,445</td>
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<tr>
<td>Support Expenses</td>
<td></td>
</tr>
<tr>
<td>US Program Support</td>
<td>$261,292</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$573,737</td>
</tr>
</tbody>
</table>

**Change in net assets**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change related to unrestricted funds</td>
<td>$235,891</td>
</tr>
<tr>
<td>Change related to temporarily restricted funds</td>
<td>$55,919</td>
</tr>
<tr>
<td><strong>Total change in net assets</strong></td>
<td>$291,810</td>
</tr>
</tbody>
</table>

**Net assets at the beginning of the year**

<table>
<thead>
<tr>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>$533,655</td>
</tr>
</tbody>
</table>

**Net assets at the end of the year**

<table>
<thead>
<tr>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>$825,465</td>
</tr>
</tbody>
</table>

**Assets**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>$823,857</td>
</tr>
<tr>
<td>Net fixed assets</td>
<td>$7,383</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$831,240</td>
</tr>
</tbody>
</table>

**Liabilities & Net Assets**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$5,776</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>$460,024</td>
</tr>
<tr>
<td>Temporarily Restricted</td>
<td>$365,441</td>
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<tr>
<td><strong>Total net assets</strong></td>
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**Total liabilities and net assets**

<table>
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<th>Amount</th>
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<tr>
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</table>

**A BIG THANKS!**

**BOARD OF DIRECTORS**

<table>
<thead>
<tr>
<th>Name</th>
<th>Title/Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>John Blackwell</td>
<td>Ret. Executive VP of Corporate Responsibility, Cummins</td>
</tr>
<tr>
<td>Trudy Coffman</td>
<td>Principal, Coffman &amp; Co</td>
</tr>
<tr>
<td>Lisa Cramer</td>
<td>Student, University of Notre Dame</td>
</tr>
<tr>
<td>Tony Davis</td>
<td>Executive Director – Global PH Services, Cummins</td>
</tr>
<tr>
<td>Bob Hunter</td>
<td>NeoQuest Consulting Group</td>
</tr>
<tr>
<td>Randy Kaltenmark</td>
<td>Director, Barnes &amp; Thornburg</td>
</tr>
<tr>
<td>Paul Knapp</td>
<td>Board Chairman, CEO, RAND Consulting</td>
</tr>
<tr>
<td>Marc Moissie</td>
<td>Ret. Educator, The Wayne Foundations</td>
</tr>
<tr>
<td>Laura Morgan</td>
<td>CEO, The Wayne Foundation</td>
</tr>
<tr>
<td>Elizabeth ShiHuang</td>
<td>Chief Family Office Strategist, Defined Financial Group, Ltd.</td>
</tr>
<tr>
<td>George Srour</td>
<td>BT Founder &amp; CEO</td>
</tr>
<tr>
<td>Michael Stayton</td>
<td>Ret. President &amp; CEO, United States Infrastructure Company</td>
</tr>
<tr>
<td>James Morris</td>
<td>Honorary Board Member – Former World Food Programme Director</td>
</tr>
<tr>
<td>Archbishop Desmond Tutu</td>
<td>Archbishop Emeritus of South Africa</td>
</tr>
</tbody>
</table>

**PARTNERS, DONORS + FRIENDS**

*W*W**B** **B**ILING TOM**O**OR**O**W**I**G TOMORROW ANNUAL REPORT 13

*These statements have not been audited.*
## Financials

### Revenue
- Contributions: $527,987
- Restricted Contributions: $579,423
- Investment income: $3,371

**Total Revenue and Support:** $809,628

### Expenses
- **Program Expenses in Uganda**:
  - School Construction: $227,087
  - Support Operations: $81,094
  - Total Program Expenses in Uganda: $312,445

- **Support Expenses**:
  - US Program Support: $241,292

**Total Expenses:** $573,737

### Change in net assets
- Change related to unrestricted funds: $235,891
- Change related to temporarily restricted funds: $55,919

**Total change in net assets:** $291,810

### Assets
- **Cash**: $823,857
- **Net fixed assets**: $7,383

**Total Assets:** $831,240

### Liabilities & Net Assets
- **Accounts payable and accrued expenses**: $5,776
- **Unrestricted Net Assets**: $460,024
- **Temporarily Restricted Net Assets**: $365,441

**Total Net Assets:** $825,465

**Total liabilities and net assets:** $831,240

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## Board of Directors

- **Heather Blackwell**
  - Ret. Executive VP of Corporate Responsibility, Cummins

- **Lisa Cowper**
  - Principal, Creative Services & Co

- **Tony Downs**
  - Executive Director – Global HR Services, Cummins

- **Bob Hunter**
  - NeoQuest Consulting Group

- **Randy Kaltenmark**
  - Partner, Barnes & Thornburg

- **Paul Knapp**
  - Board Chairman + CEO, Young & Laramore

- **Marty Moore**

- **Elizabeth Schlueter**
  - Chief Family Office Strategist, Oxford Financial Group, Ltd.

- **Michael Stayton**
  - Ret. President & CEO, United States Infrastructure Company

- **James Morris**
  - Honorary Board Member + Former World Food Programme Dir.

- **Archbishop Desmond Tutu**
  - Honorary Board Chairman + Archbishop Emeritus of South Africa

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FINANCIALS

A BIG THANKS!

STATEMENT OF ACTIVITIES + FINANCIAL POSITION

Revenue
Contributions
Restricted Contributions ................................ $227,087
Unrestricted Contributions ................................ $579,421
Investment Income ........................................... $3,121
Total Revenue and Support  ................................ $809,628

Expenses
Program Expenses in Uganda
School Construction ................................... $227,087
Ugandan Operations .................................... $85,358
Total Program Expenses in Uganda .......................

Support Expenses
US Program Support ................................... $261,292
Total Expenses ............................................ $573,737

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Change related to unrestricted funds ..................... $235,891
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Total change in net assets ..............................

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Net assets at the end of the year ............................ $825,465

Assets
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Net fixed assets ............................................... $7,383
Total Assets .............................................. $831,240

Liabilities & Net Assets
Liabilities
Accounts payable and accrued expenses ..............

Net Assets
Unrestricted .......................................... $460,024
Temporarily Restricted ................................. $365,441
Total net assets ...........................................

Total liabilities and net assets ............................... $831,240

as of December 31, 2013

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